

# Lightweight Lean Portfolio Management

How one single ART can Guide  
a Steering Committee with a Traditional Mindset  
into the first steps of Lean Portfolio Management

Simon Porro, wibas

e: [simon.porro@wibas.nl](mailto:simon.porro@wibas.nl)

m: +31 653 349 576



## Many organizations still have a Traditional Steering/Governance Mindset when the first ART is Launched

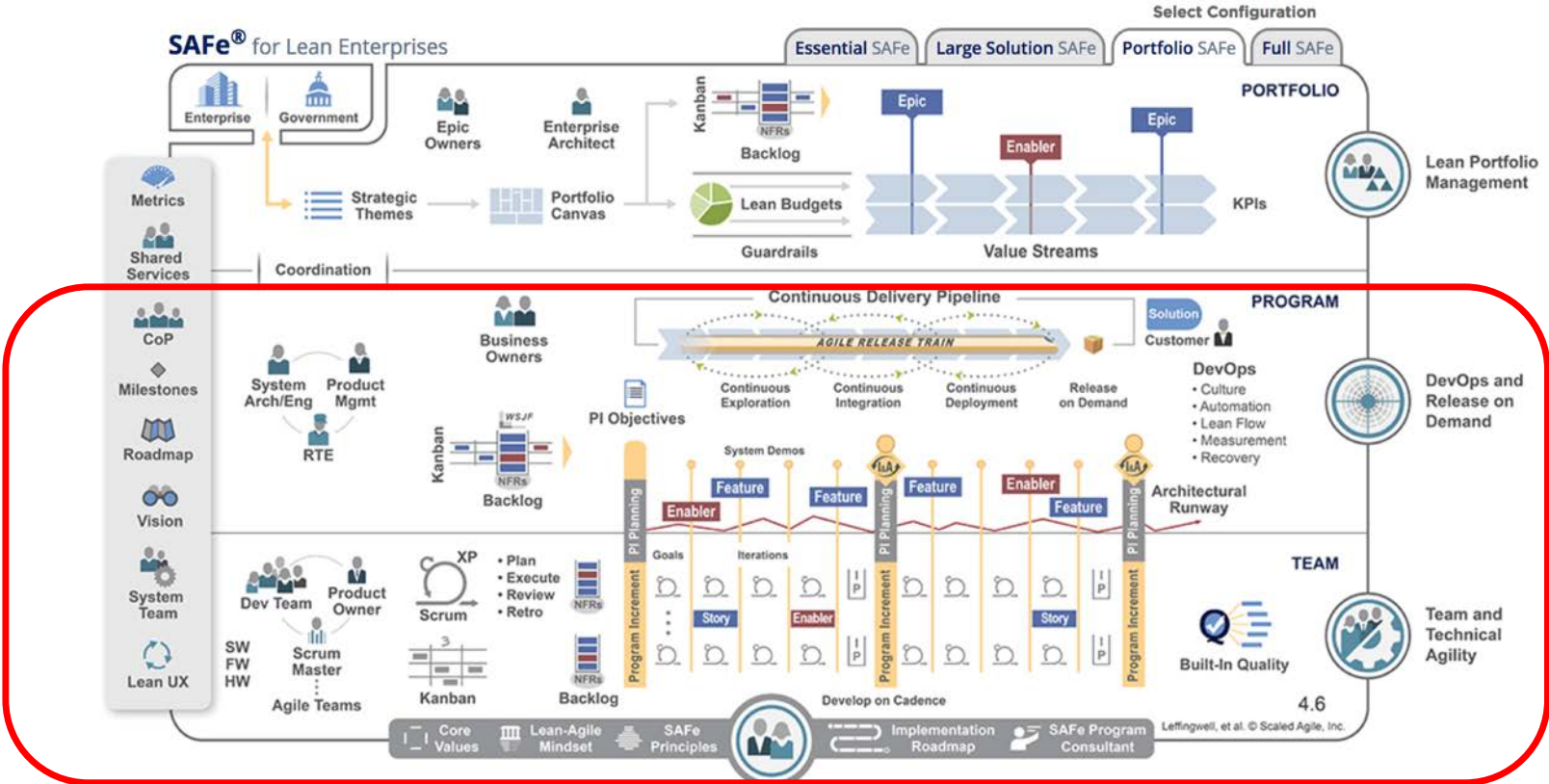
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- Multi-project, fixed date, fixed scope customer milestones
- Project Funding
- Project (Portfolio) Steering Committee(s)
- Overload of projects, overloaded teams, delays
- Escalations, Task Forces, Micro Management
- Annual Budgeting cycle



**Let's start a pilot ART  
with Essential SAFe**

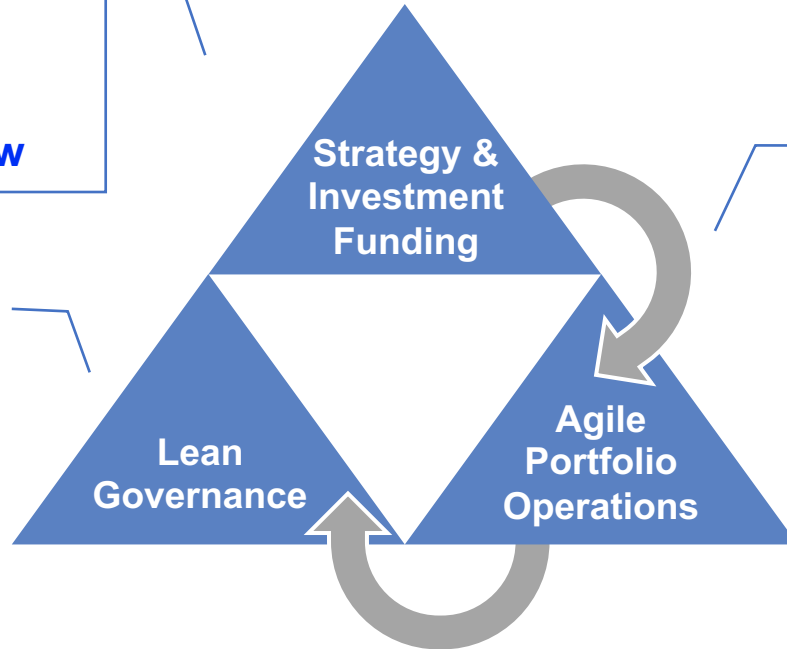
# How can the first ART build alignment and trust with executives, who still have a Traditional Portfolio Governance Mindset?



# Lightweight Lean Portfolio Management is a small subset of Lean Portfolio management, that can be initiated bottom-up from the ART without much needed external support

- Connect the portfolio to enterprise strategy
- Maintain portfolio vision
- Fund Value Streams
- **Establish portfolio flow**

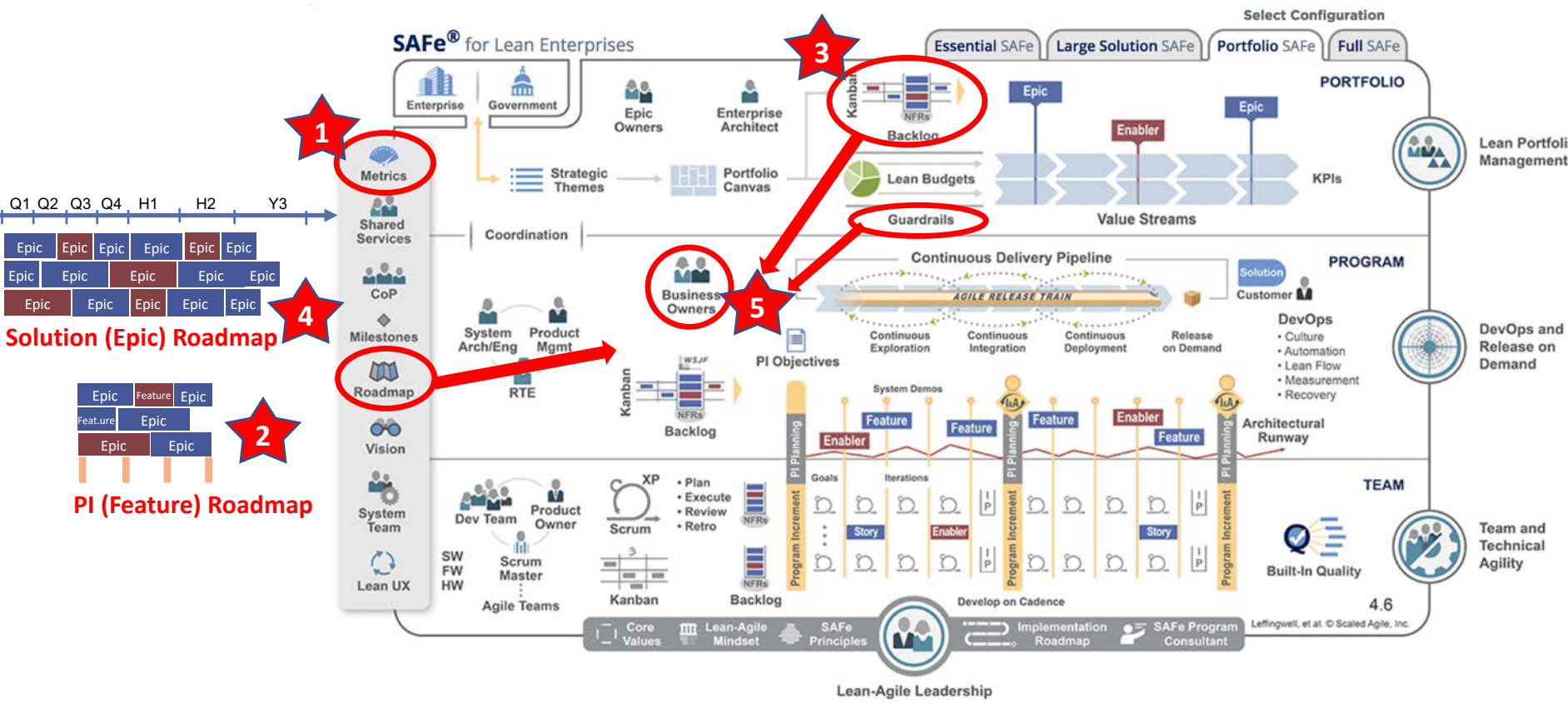
- Forecast and budget dynamically
- **Measure portfolio performance**
- Coordinate continuous compliance



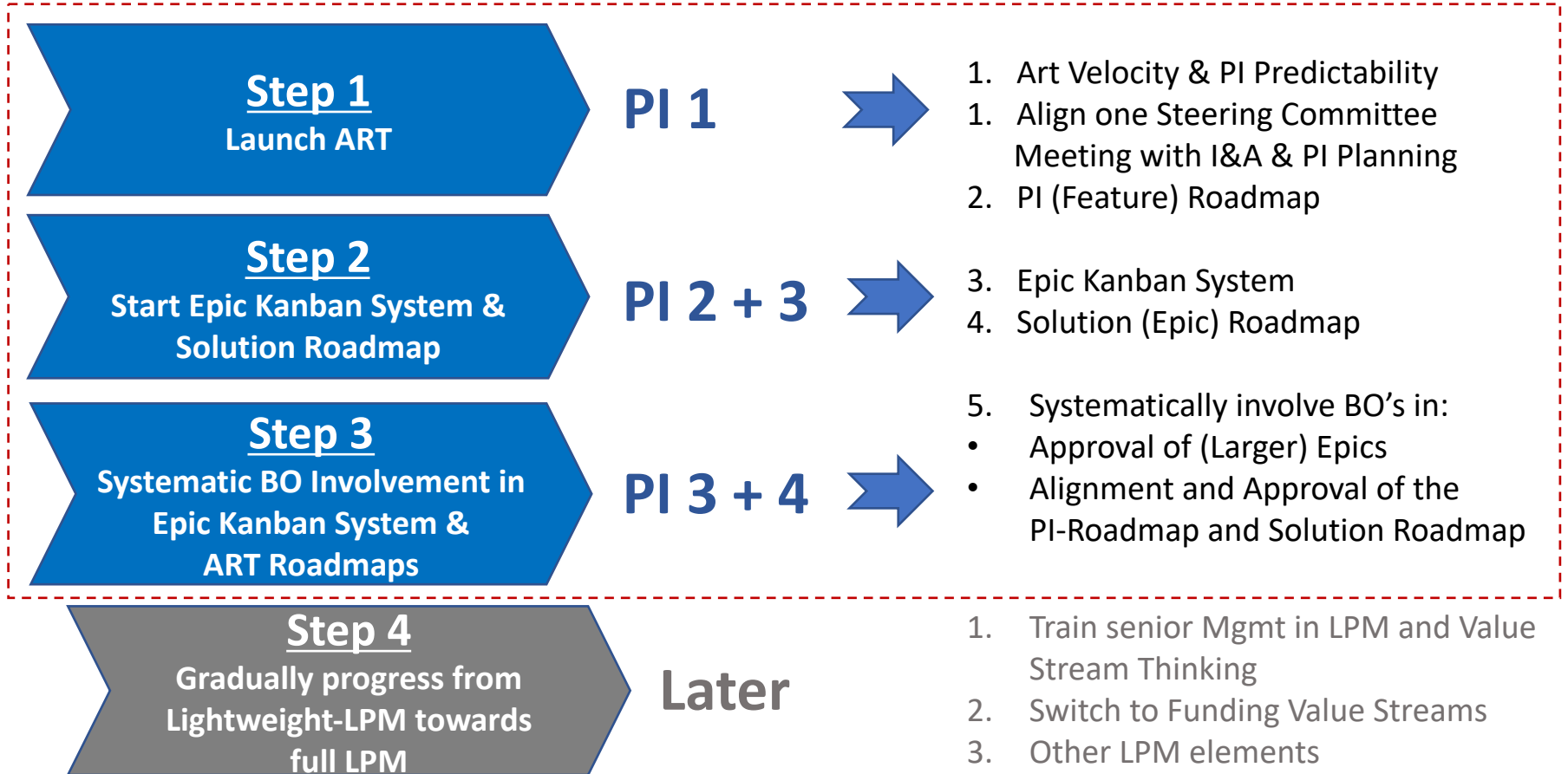
- Coordinate Value Streams
- **Support program execution**
- Drive operational excellence



# Lightweight Lean Portfolio Management focuses on: ART Performance Metrics, PI Roadmap, Epic Kanban System, Solution Roadmap, and Systematic BO involvement in operating the Epic Kanban System



## Implementation Timeline: 3 to 4 PI's from Traditional Program Governance into Lightweight Lean Portfolio Management for the ART



# Example Client Obeya Room with Roadmaps and Kanban Systems



Commercial Roadmaps

Solution (Epic) Kanban

Solution (Epic) Roadmap

PI (Capability) Roadmap (3PI's)

Capability Kanban for next PI

# Lightweight LPM Summary

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- Lightweight LPM consists of following SAFe elements:
  1. ART Execution & Transparency through PI Cadence and ART performance metrics, Replace one SteerCo meeting by PI I&A and PI Planning involvement
  2. PI- Feature Roadmap
  3. Epic Kanban System
  4. Solution Roadmap
  5. Systematic involvement of stakeholders and Business Owners in Epic Kanban System and Roadmap Approval
- Lightweight LPM builds alignment, transparency and trust over short-term and long-term program execution between the executives and the ART, which makes them relax;
- The ART can implement the 5 elements without external support in 3 to 4 PI's, also when Portfolio Management and Steering Committee are still traditional
- Continuation to full LPM can start whenever the time is right



**Q&A**

# Elevator Pitch – **Lightweight Lean Portfolio Management**

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- **For** Executives, Business Owners, Project Steering Committees, and other senior stakeholders of a development organization,
- **Who** operate from a traditional Portfolio Management Mindset, and who have little evidence and trust that the development organization is capable of delivering its (imposed) commitments
- **Lightweight Lean Portfolio Management**
- **Is** a small, easily, and quickly implementable subset of LPM practices
- **That** builds alignment, transparency and trust over short-term and long-term program execution between the executives and the ART.
- **Unlike** full LPM, Lightweight LPM can be initiated bottom-up from one single proactive ART, immediately after initial Launch and without significant external support like a LACE team or an Agile PMO.